To the Pilots of United Airlines,

We, the undersigned members of the United Airlines Master Executive Council, stand *in favor* of membership ratification of Tentative Agreement 2023, and offer this overview of why we have concluded that this agreement is the best path forward for our collective future.

Last year, United Pilots sent a strong message to both United Airlines management and the MEC leadership by voting down Tentative Agreement 2022. That historic and resounding rejection highlighted the MEC's need for a more thorough understanding of your expectations for our next contract—justifiable expectations given the current negotiating environment.

Your 2023 MEC has made a tremendous effort to understand the priorities of our pilot group. You made it clear that while compensation is always important, you were not interested in a contract that did not address the significant quality of life shortcomings of the current UPA. This agreement sees comprehensive improvements in almost every section and stands on its own merits. While we could specifically highlight many of the improvements in this letter, we have chosen not to go down that path, as United Pilots have been provided the most unbiased information ever seen in a contract cycle via the UPA23 website.

Since the release of our last tentative agreement 15 months ago, we have been aware of the need to balance the critical task of improving almost every aspect of our contract while still maintaining a timeline that was reasonable. The improvements made in Work Rules, Compensation, Benefits and almost every area of the contract will positively impact the lives of all United Pilots and their families. With the agreement now before you, we are confident that no acceptable amount of additional time would have resulted in substantial gains. Further improvements were not guaranteed, would have delayed implementation of the items we have secured, and would have resulted in the need to capture even more value to make up for the extra time lost. We understand that no agreement can meet the individual needs of all 16,000 pilots. However, we believe this contract makes significant and impactful gains for the membership, starting in less than one month.

As we move into the final phase of this contract negotiation - *Ratification* - the decision to accept this tentative agreement is now in your hands. We encourage you to take the time to study this agreement, attend one of the roadshow presentations, engage with the FACT team volunteers, engage directly with your representatives, and, most importantly, cast your vote. *We are confident that a Yes vote is, by far, the best path forward*.

In unity,

Steve Scheri C005 Captain Rep.

Jim Cryster C011 Captain Rep

Eric Popper C012 Captain Rep

Marc Rathmann C033 Captain Rep

Noel Ojeda C034 Captain Rep

Joel Gutierrez C057 Captain Rep

Chris Clay C093 Captain Rep

Stephen Day C150 Captain Rep

Brian Bunkers C153 Captain Rep

Josh Kallet C172 Captain Rep Tall Brown

Todd Brower C005 First Officer Rep.

Anne Worster
CO11 First Officer Rep.

Phil Anderson C012 First Officer Rep.

Jake Eve Jake Eve CO34 First Officer Rep.

Ippei Tanaka C057 First Officer Rep.

Mark Rosenhahn C093 First Officer Rep.

Alfred "Al" Lane C150 First Officer Rep.

David Yao C153 First Officer Rep.

Ed Higgins C172 First Officer Rep. AL Merone C005 Secretary/Treasurer

Christopher Jones C011 Secretary/Treasurer

Peter Bess C012 Secretary/Treasurer

Guido Gallúcci C033 Secretary/Treasurer

Amy Jayo C034 Secretary/Treasurer

Greg Everhard C057 Secretary/Treasurer

Shaun Regan C093 Secretary/Treasurer

Rebecca Woods C153 Secretary/Treasurer

Mark Wapenaar C172 Secretary/Treasurer